



**NORTHWEST FLORIDA
BEACHES INTERNATIONAL AIRPORT**

**TASK ORDER
CONTRACT NO. 2023-02A**

DATE: FEBRUARY 6, 2025

TASK ORDER #: 23A-11

TASK ORDER PROJECT TITLE: TERMINAL EXPANSION PROGRAM – OWNER'S AUTHORIZED REPRESENTATIVE (OAR)

OWNER: PANAMA CITY – BAY COUNTY AIRPORT AND INDUSTRIAL DISTRICT

CONSULTANT: ARDURRA

SUBCONSULTANT(S): N/A

TASK ORDER DESCRIPTION:

This Scope of Work is for Owner's Authorized Representative (OAR) services on the North Terminal Expansion project for the Panama City-Bay County Airport and Industrial District (Owner) at Northwest Florida Beaches International Airport (ECP).

TASK ORDER BACKGROUND/JUSTIFICATION:

The OAR serves as the liaison between the Owner and the CMAR during the lifecycle of the construction project. The OAR's role is to ensure that the project progresses according to the Owner's expectations, timeline, budget, and quality standards.

SCOPE OF SERVICES:

See Exhibit A (attached).

SCHEDULE OF SERVICES:

See Exhibit A (attached).

COMPENSATION: \$ 772,672 (T&M)

IN WITNESS WHEREOF, the parties hereto have caused this Task to be executed by their duly authorized representatives as of the date first shown above.

ARDURRA

**PANAMA CITY-BAY COUNTY AIRPORT &
INDUSTRIAL DISTRICT**


Title: CLIENT EXECUTIVE

Date: 2/6/25


Title: EXECUTIVE DIRECTOR CHAIR

Date: 2/19/25

TASK ORDER 23A-11

SCOPE OF SERVICES and FEE ESTIMATE **Exhibit A – Scope of Work** **Northwest Florida Beaches International Airport** **Panama City, Florida**

Terminal Expansion Program **Owner's Authorized Representative (OAR)**

Introduction

Since the airport opened in 2010, it has consistently grown in terms of passengers and revenues. Passenger traffic in 2009 at the previous airport (PFN) totaled 312,540 Passengers. In 2023, passengers at ECP totaled 1,660,479. Expansion of the terminal building will accommodate current and future demand in accordance with Airport Master Plan development program.

The Terminal Expansion Program includes expansion of the Terminal Building to include concourse, hold rooms, relocating/expanding the baggage claim, relocating/expanding TSA security checkpoint facilities, relocation of the rental car counters, and related mechanical, circulation and infrastructure. Additional gates, hold rooms, and baggage claim carousels will accommodate new market entrants (for which there is existing demand) and allow existing air carriers to better use the currently constrained facility.

The program will be split into at least three phases with coinciding GMPs (Guaranteed Maximum Price). Tentatively, the last phase of the Terminal Expansion Program would have a substantial completion in the 3rd quarter of 2028. This Scope of Work is for professional services (until completion and close-out) as the Owner's Authorized Representative (OAR) for the Panama City-Bay County Airport and Industrial District (Owner) with the responsibility for coordination between the Construction Manager at Risk (CMAR) and the designer.

Scope of Work

The OAR serves as the liaison between the Owner and the CMAR during the lifecycle of the construction project. The OAR's role is to ensure that the project progresses according to the Owner's expectations, timeline, budget, and quality standards. The following scope of work outlines the key responsibilities and duties of the OAR.

Ardurra staff support will include the following:

1. Project Administration

- 1.1. **Scope of Work (SOW) and Fees:** Prepare a SOW addressing this Project, including a detailed cost proposal based on estimates of professional service labor hours and hourly rates. Submit to the Owner for review and modify as necessary, based on comments received.
- 1.2. **Owner Coordination:** Advise and coordinate with the Owner on administrative and management tasks. Assume coordination by the OAR team for 30 months.
- 1.3. **Kick-off Meeting:** Project Manager will coordinate and attend one (1) kick-off meeting with the Airport to establish the preliminary goals and objectives and meet with relevant stakeholders who will be involved.
- 1.4. **Project Management and Administration:** Project management and administration includes monthly cost accounting and budget analysis, invoicing, and monitoring of Project progress. Assume coordination by the Project Manager for 30 months.

2. Pre-Construction Phase

2.1. Coordination of Project Team

- 2.1.1. Facilitate communication between the Owner, CMAR, architect, engineers, and other stakeholders.
- 2.1.2. Assist in the selection of design professionals, contractors, and any necessary consultants.

2.2. Review of Project Documentation

- 2.2.1. Review and ensure that all project plans, specifications, and other documentation align with the Owner's requirements. The OAR shall have no responsibility for the design of modifications or corrections to the plans and specifications. However, the OAR is responsible for investigating and proposing possible solutions to the Owner when errors, omissions and conflicts are discovered.
- 2.2.2. Review the CMAR's proposed access and staging plans and ensure compliance with the requirements of the contract documents. Coordinate the CMAR's plans with the current requirements of the Owner to ensure the least interference with the functions of the Owner's operating facilities, the airlines, the FAA, the TSA, tenants, other airport users and other construction contracts.
- 2.2.3. Ensure that the CMAR has all necessary documents to start work, including design and contract documents.

2.3. Development of Project Schedule

- 2.3.1. Work with the CMAR to develop a project schedule, ensuring that milestones and critical path items align with the Owner's goals.
- 2.3.2. Ensure that the CMAR provides input on constructability, sequencing, and scheduling during the design phase.

2.4. Budget Oversight

- 2.4.1. Monitor the initial cost estimates and budget forecasts.
- 2.4.2. Assist the Owner in determining if the project is financially feasible and provide input to refine the budget.

2.5. Risk Management and Mitigation

- 2.5.1. Identify and assess potential risks during pre-construction and collaborate with the CMAR and Owner to develop mitigation strategies.

2.6. Review of CMAR Pre-Construction Services

- 2.6.1. Oversee and review the CMAR's pre-construction services, including cost estimation, value engineering, and scheduling.
- 2.6.2. Review the CMAR's proposed key personnel and organization chart prior to commencement of Work and ensure compliance with the requirements of the Contract Documents.
- 2.6.3. Review the CMAR's subcontractors and material suppliers list and ensure compliance with the requirements of the Contract Documents. Investigate and object if a reasonable basis exists with any person or entity, notify the CMAR and Owner in writing. Assist the Owner with the CMARs replacement of the person or entity.

3. Construction Phase

3.1. On-Site Oversight

- 3.1.1. Provide oversight of daily construction activities to ensure compliance with the contract documents, schedule, and budget.
- 3.1.2. Perform regular site visits to monitor construction progress and quality, ensuring adherence to plans and specifications.
- 3.1.3. Maintain accurate and detailed records of construction activities, issues, and resolutions.

3.2. Schedule Management

- 3.2.1. Review each of the CMAR's periodic Progress Schedules and ensure that each schedule accurately reflects the actual status and progress of the Work. If the CMAR has not achieved the progress anticipated by the approved schedule, make recommendations to the Owner of action considered necessary to ensure timely completion of the Work, and issue a written request to the CMAR for their plan to meet the approved schedule.
- 3.2.2. Provide the Owner with regular updates on project timelines and critical path issues.

3.3. Cost Control and Budget Management

- 3.3.1. Review, and negotiate as necessary, the CMAR's Schedule of Values to reach a mutually acceptable form prior to the first Application for Payment.

- 3.3.2. Monitor project costs and provide the Owner with monthly financial reports that outline project expenditures, commitments, and budget status.
- 3.3.3. Approve and track all change orders, ensuring that all adjustments are justified and align with the budget.
- 3.3.4. Ensure that any claims for additional costs by the CMAR are properly substantiated and resolved.

3.4. Quality Assurance

- 3.4.1. Monitor the quality of work being performed by the CMAR, ensuring that it meets the project's quality standards.
- 3.4.2. Oversee quality control processes and manage any non-compliance issues with the CMAR.
- 3.4.3. Take such action as required, including issuing a rejection of Work, to prevent installation of Work, material or equipment which has not been properly approved or which otherwise fails to conform with contract documents and inform the Owner promptly of such action and the reasons for and outcome of such action. This action shall include immediate verbal notification of the CMAR that the Work is non-conforming followed as soon as possible thereafter by written confirmation by issuing a Job Memorandum (JM). All such incidents shall be thoroughly recorded in the Inspector's daily reports, including photographs and/or videos of the non-conforming Work. The OAR will assist the Owner with the issuance of a Stop Work order until the non-conforming Work has been corrected.

3.5. Submittals

- 3.5.1. Establish and maintain an accurate submittal log for all the submittals required by the contract documents. The log shall, as a minimum requirement, document the date that each submittal is received from the CMAR, the date that each submittal is transmitted to the Designer by the OAR, the date that the Designer responds to each submittal to the OAR, the date that the OAR returns each reviewed submittal to the CMAR and the status of the returned submittal. The OAR is responsible for transmitting the submittals to the Designer and for expediting the Designer's review and return of the reviewed submittals to the OAR.
- 3.5.2. In addition to and concurrent with the Designer's review of the CMAR's submittals, the OAR is also responsible for thoroughly reviewing each submittal to ensure both compliance with the contract documents and compatibility with actual conditions on the project site.
- 3.5.3. In the event that there is disagreement between the OAR and the Designer over the acceptability of a submittal, the OAR shall first consult with the Designer and attempt to resolve the disagreement. If agreement is not achieved, the OAR shall refer the issue to the Owner for direction. The OAR is responsible for ensuring that all the submittals required for each specific

area of Work have been submitted and approved (or approved as noted) prior to the CMAR performing the Work covered or affected by the submittal.

3.6. Change Order Review and Management

- 3.6.1. At the Owner's request, implement the Owner's procedures for the preparation and processing of change orders by obtaining proposals from the CMAR, reviewing the proposals against independent cost estimates prepared by the OAR for the modification, negotiation, if necessary, and preparation of the change order agenda for approval by the Owner. The OAR will ensure timely processing of the CO through the Owner's procedures and signature process within 30 calendar days after the Owner's approval, unless a time extension is given by the Owner.
- 3.6.2. If the proposed change order is discretionary (not specifically required for successful completion of the Work), the OAR shall prepare and secure the Owner's approval of a Bulletin prior to proceeding with negotiation and preparation of the change order. Bulletins shall be prepared by the OAR using the Owner's standard form. Each bulletin shall include a brief description of the required Work and a conceptual cost estimate. Bulletins shall not be discussed with the CMAR until after approval by the Owner's Construction Committee.
- 3.6.3. If the CMAR does not agree with the CO, then assist the Owner in issuing a Construction Change Directive (CCD).
- 3.6.4. For Work that is of a critical nature and/or time sensitive, the OAR will assist the Owner with a Field Change Order (FCO). The OAR will have authority to order Minor Changes in the Work not involving adjustment in the Total Contract Price or Contract Time.

3.7. Pay Applications

- 3.7.1. Prior to approval of each Application for Payment, review the CMAR's submittals of the updated Progress Schedule, and updated version of the As-Built Drawings, prepared by the CMAR reflecting all items of Work for which the CMAR is seeking payment. Also ensure that a complete set of as-built documents is being maintained by the CMAR on site, including all plans, specifications, ASIs, RFIs, change orders, shop drawings and other contract documents, and that these as-built documents have been updated to accurately reflect the Work which has already been completed.
- 3.7.2. Prior to the end of each pay period, the OAR shall review the CMAR's Application for Payment with the CMAR. The OAR is responsible for certification that the Application for Payment correctly reflects the actual progress of the Work and for unit price contracts, certification that the quantity of Work completed on the Application for Payment reasonably corresponds to the actual Work completed. The OAR shall assist the CMAR and Owner with evaluation and determination of the Work being 50% complete and the CMAR's request for retainage reduction to 5%.

3.7.3. Expedite processing of the Applications for Payment, including securing the timely signature of the CMAR, and when required, the Designer.

3.7.4. Submit the OAR approved Application for Payment to the Owner for processing and payment.

3.8. *Communication and Reporting*

3.8.1. Serve as the primary point of contact between the Owner and the CMAR for project-related issues.

3.8.2. Plan, schedule and conduct Pre-Construction meetings, job coordination meetings, conferences, special meetings and presentations as required to resolve such matters as procedures, progress, problems and scheduling. Take minutes of each for distribution to the CMAR, Designer, Owner and all meeting participants.

3.8.3. Provide weekly or bi-weekly progress reports to the Owner, highlighting key accomplishments, challenges, and any issues that may arise.

3.8.4. Update the Owner's monthly reports, which as a minimum shall include a brief narrative description of the Work completed by the CMAR over the preceding month, a statement of whether or not the Work is proceeding on schedule, and if not, the OAR's estimated of the estimated actual contract time and completion date. When requested by the Owner, prepare additional monthly reports that may be required (TSA and FAA reports, for example).

3.8.5. Ensure timely and effective communication of critical project information to all stakeholders.

3.8.6. Communicate, schedule and coordinate all service, shut down or disruption to public services, and existing systems interruptions.

3.8.7. Communicate, schedule and coordinate all welding, cutting, burning, soldering, or any hot work.

3.9. *Safety Oversight*

3.9.1. Review the safety program developed and implemented by the CMAR and periodically checks the adherence of the CMAR to this program. The OAR shall immediately notify the Owner of the failure of the CMAR to adhere to this program. In the event that the OAR observes unsafe conditions that endanger personnel, the OAR is authorized to order immediate correction of the unsafe condition by the CMAR and, if necessary, to assist the Owner with the issuance of a Stop Work order until the condition has been corrected.

3.10. *Dispute Resolution*

3.10.1. Act as a mediator for resolving any disputes between the Owner and CMAR or subcontractors.

3.10.2. Ensure that contractual obligations are met and help resolve conflicts that may arise during construction.

- 3.10.3. In the event any claim is made, or any action brought in any way relating to the Work, the OAR shall diligently render to the Owner all assistance which the Owner may require, such as assist the Owner in reviewing, evaluation and documentation of claims. If the OAR considers these services to require additional fee or other compensation, then written notice of the anticipated additional fees must be submitted to the Owner within five (5) working days of the Owner's request for assistance.

4. Post-Construction Phase

4.1. Substantial Completion

- 4.1.1. Coordinate with the CMAR, Designer and Owner in the preliminary inspection process to determine if the CMAR has met the requirements for Partial Occupancy and Use Agreements (POUAs) (if applicable), Substantial Completion and Final Completion prior to setting the date for the actual inspections. Once the inspection has been completed, prepare the appropriate certification for signatures.
- 4.1.2. Prior to Substantial Completion, review and, when in accordance with the contract documents, approve the final red-lined, as-built drawings submitted by the CMAR, and transmit these approved drawings to the Designer for production of the Record Documents. Review and approve the Record Documents prepared by the Designer, including conformance to the Owner's CADD standards. Turn the approved Record Documents over to the Owner.
- 4.1.3. Prior to Substantial Completion, review, including requesting and expediting the Designer's review when required, and, when in accordance with the contract documents, approve the Operations and Maintenance manuals, warranties and all other data required by the contract documents from the CMAR as a condition of Substantial Completion.

4.2. Final Inspections and Punch List

- 4.2.1. Coordinate the final inspection process to ensure all work is completed according to the contract requirements.
- 4.2.2. Develop and manage the punch list of outstanding items to be corrected or completed by the CMAR before final acceptance.

4.3. Project Close-Out

- 4.3.1. Oversee the project close-out process, ensuring that all contractual obligations have been met.
- 4.3.2. Ensure that all warranties, operation manuals, as-built drawings, and other project documentation are provided to the Owner.

4.4. Final Project Accounting

- 4.4.1. Ensure that all invoices, change orders, and final payments are processed and that the project is completed within budget.

- 4.4.2. Verify that all financial documentation is in order for final project reconciliation.

4.5. Handover and Transition

- 4.5.1. Assist with the smooth transition of the completed project to the Owner or facilities management team.
- 4.5.2. Ensure that the Owner has all necessary information for ongoing maintenance and operation of the facility.

5. Miscellaneous Duties

5.1. Compliance with Contract

- 5.1.1. Ensure that all parties involved in the project adhere to the terms and conditions of the contract, including the CMAR agreement.
- 5.1.2. Determine the need for and recommend to the Owner the institution of default procedures against CMAR including the OAR's recommended remedies for completing the Work. Determine the assessment of actual or liquidated damages in accordance with the contract documents. If necessary, assist the Owner in selecting an alternate CMAR to perform defaulted Work or requiring sureties to assure completion of the Work, and assist in determining back charges or other costs to be assessed against the CMAR/surety.

5.2. Provide Expert Advice

- 5.2.1. Offer expert advice and recommendations to the Owner regarding all matters related to the project.

5.3. Monitor CMAR Performance

- 5.3.1. Monitor the CMAR's performance to ensure they meet contractual requirements and deliver the project as promised.

6. Assumptions

- 6.1. The Services of the OAR shall be performed under the general direction and control of the Owner's Director of Airport Development or designee. The OAR shall perform all Services in accordance with the Owner's Policies and Procedures.
- 6.2. The OAR shall perform the Services required pursuant to the Owner's General Provisions and all other related Contract Documents.

7. Miscellaneous Provisions

7.1. Project Delays

- 7.1.1. No Additional Compensation for Delays: Except as provided by Section 1.5.3 below, no delay in the Project shall entitle Ardurra to receive additional compensation for services set forth in this Scope of Work. Extensions or modifications to the schedule for performance of Services set forth in a Task

Order will be made pursuant to applicable provisions of the Agreement and Task Order, as applicable.

- 7.1.2. Owner Not Liable for Ardurra Delays:** The Airport shall not be liable for any increased costs, expenses, or damages resulting from delays caused solely by Ardurra's actions or omissions.
- 7.1.3. Exceptions.** Ardurra may request but shall not be entitled to an equitable adjustment in compensation under the following circumstances:
- a) **Airport-Caused Delays:** The delay is caused by the actions or omissions of the Airport.
 - b) **Force Majeure Events:** If the delay results from a force majeure event—including but not limited to acts of God, natural disasters, war, terrorism, or other events beyond the reasonable control of the Ardurra.
 - c) **Unforeseen Conditions:** The delay is due to the discovery of unforeseen conditions that could not have been identified through reasonable diligence during the design phase.
 - d) **Contractor-Caused or Subcontractor Delays:** The delay is caused by the actions or omissions of a Contractor or a subcontractor, which have no contractual relationship with ARDURRA. Costs resulting from Contractor-caused delays are typically mitigated through liquidated damages assessed to the Contractor by the Airport.
 - e) **Permitting Delays:** The delay is caused by extended review periods by any regulatory agency with jurisdiction beyond any statutory or published review schedule or a reasonably projected review schedule.
 - f) **Grant Agreement Delays:** The delay is due to any delays in obtaining an executed grant from funding agencies, which is necessary for work to proceed.
 - g) **Air Traffic-caused Delays:** The delay is caused by any operational need to close access to a work site due to unplanned airline or aircraft operations.
 - h) **Supply Chain Delays:** The delay in construction time is due to extended lead times on products or materials beyond a reasonably expected delivery schedule.

- 7.2. **Duty to Mitigate:** Ardurra shall use reasonable efforts to mitigate the effects of any delays and shall promptly notify the Airport in writing upon becoming aware of any circumstance that may cause a delay.
- 7.3. **Notification and Approval:** Ardurra shall notify Airport in writing of the delay or potential delay and describe the cause of the delay within five (5) days after the date Ardurra first knew that a delay could result. Any adjustments to compensation or schedule are subject to the Airport's prior written approval.

Fees

Fees for this Task Order will be provided on a lump sum basis (Fee Schedule attached), with a total cost not to exceed **\$772,672.00**.

HOURLY ESTIMATE, ARDURRA

Item No.	Description	Total Hours	Principal / Director	Senior Project Manager	Client Executive/PM	Construction Manager	Staff Engineer	Admin / Support
	<i>Rate per Hour</i>		\$300	\$320	\$225	\$140	\$142	\$127
1	Project Administration	182	2	12	100	12	20	36
2	Pre-Construction Phase	422	2	80	200	60	80	
3	Construction Phase	3902	2	100	200	3400	200	
4	Post Construction Phase	282	2	20	80	100	80	
5	Miscellaneous Duties	82		2	20	20	20	20
	<i>Estimated Hours</i>	4870	8	214	600	3592	400	56
	<i>Estimated Labor Expense:</i>	\$772,672	\$2,400	\$68,480	\$135,000	\$502,880	\$56,800	\$7,212
	<i>Estimated Reimbursable:</i>							
	<i>Subconsultant:</i>							
	<i>Administrative Fee (4%):</i>							

Total Fee Estimate: \$772,672.00



GENERAL CONSULTANT SERVICES (2024 RATES)

Exhibit 2
Revised Compensation

Company	Role	Rate	Company	Role	Rate
ARDURRA	Senior Aviation Project Manager	\$ 320.00	INTROBA	Project Manager	\$ 195.00
ARDURRA	Principal	\$ 300.00	INTROBA	BMS Designer	\$ 170.00
ARDURRA	QA/QC Manager	\$ 300.00	GORTMOLLER	Landside/General Civil Engineer Project Manager	\$ 259.00
ARDURRA	Transportation Practice Director (SE)	\$ 295.00	GORTMOLLER	Landside/General Civil Engineer	\$ 215.00
ARDURRA	Sr. Aviation Electrical Engineer	\$ 271.00	GORTMOLLER	Civil Construction Manager	\$ 162.00
ARDURRA	Sr. Structural Project Manager/Engineer	\$ 261.00	GORTMOLLER	Civil Construction Inspector	\$ 106.00
ARDURRA	Sr. Aviation Planner	\$ 249.00	GORTMOLLER	Civil Construction Inspector	\$ 103.00
ARDURRA	Emergency Management Sr Project Manager	\$ 247.00	UES	Senior Principal Engineer	\$ 225.00
ARDURRA	Environmental Services Manager	\$ 239.00	UES	Professional Engineer	\$ 160.00
ARDURRA	Client Executive/Project Manager	\$ 225.00	UES	Project Engineer	\$ 115.00
ARDURRA	Transportation Planning Services Manager	\$ 217.00	UES	Staff Engineer	\$ 95.00
ARDURRA	Emergency Management Project Manager	\$ 211.00	UES	CADD Tech	\$ 85.00
ARDURRA	Land Use Planner	\$ 194.00	UES	Engineering Technician	\$ 65.00
ARDURRA	Project Manager/Senior Ecologist	\$ 191.00	UES	Admin/Clerical	\$ 60.00
ARDURRA	Geospatial Manager	\$ 190.00	POOLE	SUR Principal Surveyor	\$ 145.00
ARDURRA	Aviation Project Engineer	\$ 168.00	POOLE	Sur Survey/GIS/SUE Analyst 1	\$ 129.00
ARDURRA	Aviation Planner	\$ 157.00	POOLE	Survey Crew Chief	\$ 88.00
ARDURRA	Funding Specialist	\$ 151.00	POOLE	Survey Tech 1	\$ 55.00
ARDURRA	Aviation Staff Engineer	\$ 142.00	POOLE	Survey Crew Rate (2-person)	\$ 143.00
ARDURRA	Construction Manager	\$ 140.00	NEWHOUSE	Principal	\$ 345.00
ARDURRA	Transportation Staff Engineer	\$ 133.00	NEWHOUSE	Project Manager	\$ 295.00
ARDURRA	Admin/Support	\$ 127.00	NEWHOUSE	Managing Consultant/Manager	\$ 285.00
ARDURRA	Landscape Architect	\$ 126.00	NEWHOUSE	Senior Consultant	\$ 230.00
ARDURRA	GIS Operator	\$ 122.00	NEWHOUSE	Consultant	\$ 210.00
ARDURRA	CADD Designer	\$ 114.00	NEWHOUSE	Associate	\$ 185.00
EXP	Sr. Architect Design Manager	\$ 348.00	NEWHOUSE	Admin/Support	\$ 155.00
EXP	Principal	\$ 305.00	LEADING EDGE	Principal	\$ 180.00
EXP	MEP Engineering Manager	\$ 290.00	ATLAS	Structural Construction Manager	\$ 175.00
EXP	Sr. Airfield Engineer	\$ 290.00			
EXP	Senior Sustainability Manager	\$ 261.00			
EXP	Sr. Project Manager	\$ 230.00			
EXP	Stakeholder Coordination	\$ 225.00			
EXP	Sr. Structural Engineer	\$ 221.00			
EXP	Permit Expeditor	\$ 218.00			
EXP	Sr. Plumb. / FP Engineer	\$ 218.00			
EXP	Threshold Inspector	\$ 218.00			
EXP	Sr. Civil Engineer	\$ 209.00			
EXP	QA/QC Manager	\$ 203.00			
EXP	Sr. Architectural Designer	\$ 203.00			
EXP	Sr. Mechanical Engineer	\$ 203.00			
EXP	Civil Engineer	\$ 189.00			
EXP	Construction Manager	\$ 189.00			
EXP	Sr. Electrical Engineer	\$ 189.00			
EXP	Energy Modeler	\$ 186.00			
EXP	Mechanical Engineer	\$ 174.00			
EXP	Project Manager	\$ 174.00			
EXP	Electrical Engineer	\$ 160.00			
EXP	Environmental Project Manager	\$ 160.00			
EXP	MEP Inspector	\$ 160.00			
EXP	Structural Engineer	\$ 151.00			
EXP	GIS Technician	\$ 145.00			
EXP	Sr. Construction Inspector	\$ 145.00			
EXP	Architectural Designer	\$ 131.00			
EXP	Jr Structural Engineer	\$ 131.00			
EXP	Sustainability Planner	\$ 131.00			
EXP	Construction Inspector	\$ 116.00			
EXP	Sr. CADD Technician	\$ 116.00			
EXP	Administrative Assistant	\$ 102.00			
EXP	Architectural Intern	\$ 102.00			
EXP	Jr. Mechanical Engineer	\$ 102.00			
EXP	Jr. Plumb. / FP Engineer	\$ 102.00			
EXP	Plumb. / FP Engineer	\$ 102.00			
EXP	Jr. Electrical Engineer	\$ 87.00			



PRIME CONTRACTORS DBE AND SUBCONTRACTOR REPORT

This sheet only needs to be filled out at once per contract unless a sub is added or removed.

☐ Click to Reset Form

Date of this Report 02/05/25

Date Work Began: 02/05/25

Prime Contractor Name: Ardurra

Is this firm a certified DBE? ☐ Yes ☒ No

AIP # (#s) Associated with this contract (to be completed by Airport)

Prime Contract Amount: \$ 772,672.00 Total Dollars Committed to DBEs: \$ 0.00 DBE Goal % 0.00

Preparer's Name Aaron Buob

Email Address: abuob@ardurra.com

Telephone No.: 303-522-0270

ALL SUBCONTRACTORS DBE AND NON-DBE WORK AWARDED/COMMITTED			
Name of Subcontractor	DBE (Check Box)	Type of work to be performed	Amount Awarded/Committed
	☐		\$
	☐		\$
	☐		\$
	☐		\$
	☐		\$
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This sheet only needs to be filled out at beginning of contract unless a sub is added or removed.
PLEASE ATTACH SEPARATE SHEET WITH CONTACT INFORMATION FOR ALL SUBS.